The impact of pension cost increases on California’s schools

In 2017, CSBA convened a meeting of governing board members from school districts and county offices of education throughout California to examine the effects of rising employer contributions to CalPERS and CalSTRS on their schools, and discuss how these cost pressures are affecting their ability to provide their students with a quality education. Several important takeaways from their findings are reflected in this report.

With pension contributions set to nearly triple by 2024...

43% said they have already cut programs that are included in their Local Control and Accountability Plan (LCAP).

68% of those who have not yet cut programs anticipate making cuts and/or engaging in deficit spending in the next 2 to 3 years.

1 out of 4 school districts and county offices of education that reported a positive budget certification for 2016-17 have reported a qualified or negative budget certification for 2018-19.

1 out of 3 school districts and county offices of education that reported a positive budget certification for 2018-19 indicate that they made cuts or plan to reduce program spending in order to avoid a qualified or negative budget certification.

In my district, for the 2017-18 fiscal year, ongoing operational costs for major items such as supplies and services, health care and pension costs are projected to increase by $8.2 million while the LCFF increase is projected at $2.2 million, creating a potential structural deficit of approximately $6 million just on the major cost items. Pension cost increases make up $2.7 million of the shortfall."

School districts and county offices of education statewide are facing several mounting cost pressures from healthcare, transportation, utilities, declining enrollment and other sources. CSBA urges additional funding from the state to help offset the impact of increased contributions to pensions as well as the myriad rising costs facing California’s schools.

Question:
Is your school district or county office having to use reserves to cover increasing pension costs?

52% said YES

58% of those who said NO indicate that cuts have already been made to avoid using reserves, or that their reserve level is already down to the state-required minimum.

The governing board member quoted above represents a district serving 23,544 California students.
In December 2016, the CalPERS board voted to lower the system’s expected rate of return on investments (or “discount rate”) from 7.5 percent to 7 percent. The board of CalSTRS made a similar decision in February 2017. While large increases to employer costs were already expected, these decisions mean that employer contributions to both systems could rise even higher.

**Combined PERS/STRS Employer Costs**

**BY 2023-24:** $9.97 billion

$1,608 per student

**IN 2013-14:** $3.08 billion

$497 per student

**Added per-student cost by 2024:** $1,111

This is more than double the amount that all California school districts currently spend per student on textbooks, audiovisual materials and basic curriculum items.

Current per-student expenditures for books and supplies*: $476  
*Source: CA Dept. of Ed., 2015-16

Calculations based on student enrollment

**Total PERS/STRS costs to schools will nearly TRIPLE over a 10-year period.**
The grim effects of rising costs on California’s schools

California already ranks **45th** nationally in per-pupil funding, $3,462 per student below the national average.

$12,156 National Average
$8,694 California **45th**

Staff are first to go.

Due to rising pension contributions, school districts and county offices of education with vacant certificated and classified positions are leaving many of those positions unfilled, and temporary staff are not being brought back. Pay increases for existing staff are being reduced or eliminated, making it harder to recruit and retain quality teachers and staff.

Staff cuts invariably result in larger class sizes. California already ranks **45th** in pupil-teacher ratios and **48th** in pupil-staff ratio.

Pupils per teacher

22.5 California **45th**
15.1 National Avg. **rank**

All staff: students per staff member

11 California **48th**
8 National Avg. **rank**

Some of the programs, initiatives and positions California’s schools have already cut or may soon be forced to cut due to rising costs include:

- Academic coaching
- Administrative staff
- After School Education & Safety (ASES)
- Athletic coaches
- Career Technical Education
- Class size reduction
- Classroom technology
- Community School programs
- Counselors
- Custodial staff
- Early Head Start
- Energy efficiency upgrades
- Food services
- Gifted & Talented Education (GATE)
- Health education & prevention
- International Baccalaureate Program
- LCAP support & technical assistance
- Leadership development
- Music teachers
- Physical Education
- Public safety contracts
- Professional development
- Regional Occupational Centers & Programs
- Science, Technology, Engineering, Math (STEM)
- Special Education aides
- Special Education Transportation
- Summer school
- Textbook adoptions (delayed)
- Transportation
- Tutoring

Cuts are happening now, and it’s only going to get worse

While many school districts and county offices have been able to avoid program cuts in the current year, most if not all recognize that cuts are coming. Many vital programs are being forced to operate with less, or will be cut altogether.

Pensions outpacing COLA

<table>
<thead>
<tr>
<th>Weighted average of pension cost increases in 2017-18</th>
<th>Cost-of-living adjustment for K-12 education in 2017-18 budget</th>
</tr>
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<tbody>
<tr>
<td>1.87%</td>
<td>1.56%</td>
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<table>
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<tr>
<th>Weighed average of projected pension cost increases in 2018-19</th>
<th>Projected cost-of-living adjustment for K-12 education in 2018-19*</th>
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<tbody>
<tr>
<td>2.23%</td>
<td>2.15%</td>
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*Source: School Services of CA Financial Projection Dartboard

On the chopping block

- Academic coaching
- Administrative staff
- After School Education & Safety (ASES)
- Athletic coaches
- Career Technical Education
- Class size reduction
- Classroom technology
- Community School programs
- Counselors
- Custodial staff
- Early Head Start
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How California school and county board members say the pension crisis is hurting schools and shortchanging students...

“The district is funding all base program requirements with class sizes averaging 30 to 32… the pension cost impact is not allowing the district to expand MTSS (Multi-Tiered System of Supports) and reduce our class sizes.”

“New dollars in the LCFF/LCAP are earmarked first for STRS/PERS increases. This has prevented the implementation of approximately $1.4 million in new programs for the children in our community.”

“All programs in the district are negatively impacted… new dollars received each year are first earmarked to cover increases in pension costs. Since nearly 90 percent of the budget is salaries and benefits, it is important for the district to remain competitive in order to recruit and retain quality teachers.”

"As we have started to explore compensation increases with both bargaining units at the table, the district has made it very clear that the amount of funding available to utilize for any proposed salary increase is limited for the foreseeable future because there will be ongoing increases with STRS and PERS contributions — it has been presented that this is not just a one-time problem, but will be an ongoing situation.”

The governing board members quoted above represent four different California school districts, collectively serving more than 70,380 students.

Outlook for PERS/STRS

In July, both CalPERS and CalSTRS reported double-digit preliminary net returns on investments for the 2016-17 fiscal year:

CalPERS: 11.2% | CalSTRS: 13.4%

These better-than-expected returns are certainly good news for both systems; however, employer contribution rates to CalPERS and CalSTRS will not change because of one good year.

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